

Media & Analyst Conference Half-Year Results 2013

Zurich - August 16, 2013

Highlights Half-Year 2013

- 3A Composites:
 - (1) Top-line on prior year level despite fierce competition
 - (2) Solid profitability with > 10% EBITDA-margin
 - (3) Maintaining leading market position in Core Materials despite ongoing weak wind energy market in China
 - (4) Strong overall performance in Architecture (+30% top-line growth Asia)
 - (5) Display business in Europe positively impacted by Foamalite acquisition
- Good order intake and increased profitability in SSM Textile Machinery with > 13% EBITDA-margin
- Very solid balance sheet and high cash position of MCHF 324

SSM Textile Machinery

	H1	H1	Total	H1/H1
in CHF Mio.	2013	2012	2012	in %
Orders received	39.1	35.5	71.6	10%
Net sales	36.7	38.7	69.3	-5%
EBITDA - adjusted	4.8	3.6	5.2 ¹⁾	33%
EBITDA	4.8	3.6	8.4	33%
in % of net sales	13.1%	9.3%	12.1%	
Employees (end of period)	244	262	256	-7%

 $^{^{1)}}$ EBITDA before impact adjustment pension plan adjustment

SSM Textile Machinery

- Several major bookings in Q2, resulting in 10% higher order intake and solid order backlog
- Strong business in Turkey and Far East, despite China remaining depressed
- Results significantly improved. Positive impact from texturizing business
- **■** Continued R&D expenditures to extend strategic position
- New niches for technical yarns under development

3A Composites

	H1	H1	Total	H1/H1
in CHF Mio.	2013	2012	2012	in %
Orders received	306.1	309.1	594.5	-1%
Net sales	301.9	301.0	603.8	0%
		-1		
EBITDA - adjusted	31.3	33.3 ²⁾	68.8 ¹⁾	-6%
EBITDA	31.3	40.1	76.2	-22%
in % of net sales	10.4%	13.3%	12.6%	
Employees (end of period)	2'193	2'513	2'151	-13%

¹⁾ EBITDA before impact adjustment pension plan adjustment

²⁾ EBITDA before impact of US medical plan adjustment (MCHF 4.6) and negative goodwill ("Badwill") Foamalite (MCHF 2.2)

3A Composites

- Solid profitability with > 10% EBITDA-margin
- H1 result with additional investments in marketing and sales. No significant one-off gains (in prior year: 4.6 MCHF from US medical plan adjustment and 2.2 MCHF from Badwill Foamalite acquisition)
- Dominant market positions kept or extended
- Investment project in new Balsa veneer production in ECU started
- Overall good performance of Architecture business. High growth in Asia
- Architecture activities in China concentrated. Successful opening of new HQ
- Display business in Europe positively impacted by Foamalite acquisition

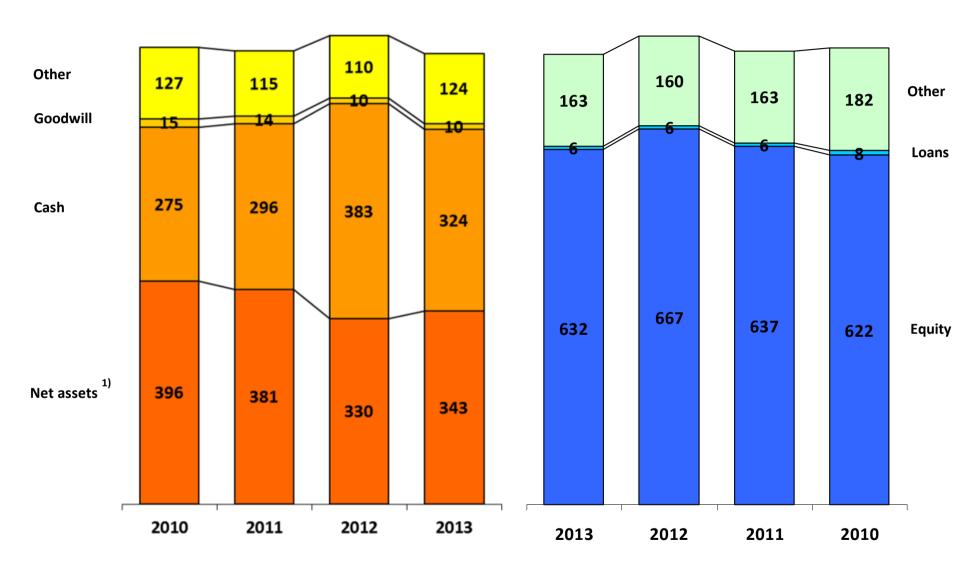
Group

	H1	H1	Total	H1/H1
in CHF Mio.	2013	2012	2012	in %
Orders received	345.2	344.6	666.1	0%
Net sales	338.9	340.0	673.5	0%
EBITDA - adjusted	35.1	36.1 ²⁾	70.5 1)	-3%
EBITDA in % of net sales	35.1 <i>10.4%</i>	42.9 <i>12.6%</i>	81.1 <i>12.0%</i>	-18%
EBIT	22.5	28.9	54.2	-22%
Net income from continuing operations	17.3	22.8	40.1	-24%
Net income from discontinued operations	_	1.8	20.7	
Net income	17.3	24.6	60.8	-30%
Employees (end of period)	2'443	2'781	2'413	-12%

¹⁾ EBITDA before impact adjustment pension plan adjustment

²⁾ EBITDA before impact of US medical plan adjustment (MCHF 4.6) and negative goodwill ("Badwill") Foamalite (MCHF 2.2)

Strong Balance Sheet



1) Net assets = Trade receivables, inventories, property, plant and equipment minus trade payables and payments on account received from customers

Balance Sheet Highlights

- Cash position CHF 324 Mio.
- Practically no short/long term bank liabilities
- Goodwill CHF 10 Mio.
- Shareholders' Equity CHF 632 Mio. = CHF 438 per share
- Equity ratio 74%

- Welcome and Introduction
- Results 2012
- **3** Division Information



Outlook

SSM Textile Machinery SSM



SSM Textile Machinery



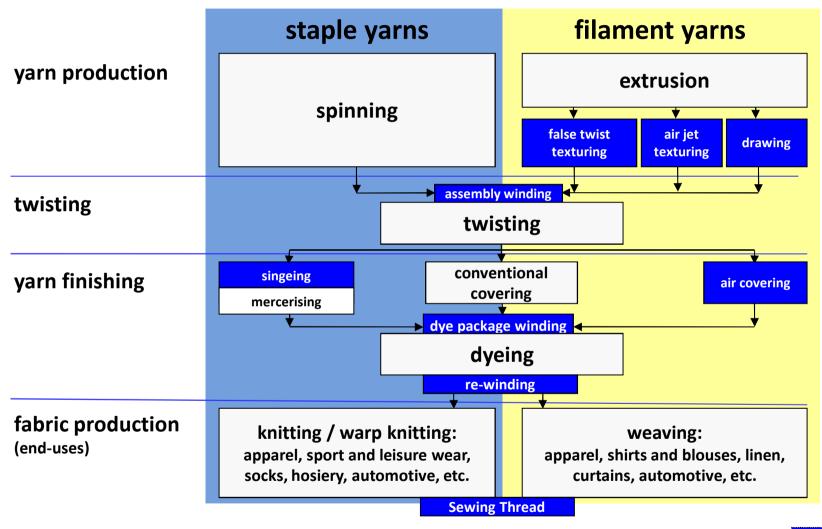








Strong niche positions in the production chain



All blue marked areas are supported by SSM equipment

Own manufacturing base in Asia

- Fully owned subsidiary under Swiss management serves as local manufacturing centre for the Asian market (since 2003)
- 10
 YEARS

 Since 2003

 SSM China (Zhongshan)
- All know-how sensitive key components provided from Switzerland
- Facility also used for marketing & training purposes
- 1/3rd of sales generated ex China factory

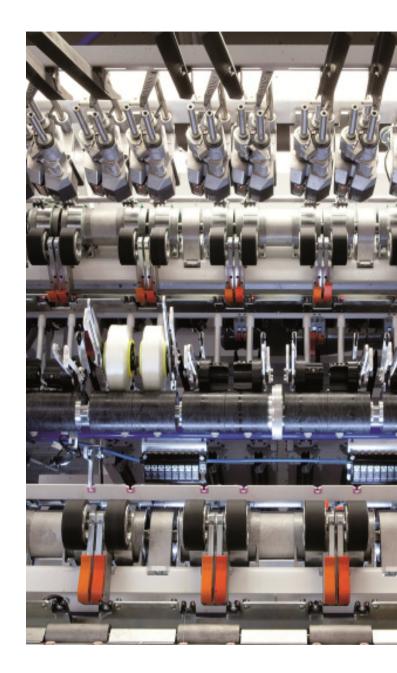


SSM Giudici Facility in Galbiate, IT

SCHWEITER TECHNOLOGIES







Strong Global Presence

SCHWEITER TECHNOLOGIES







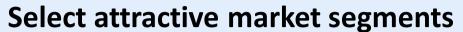




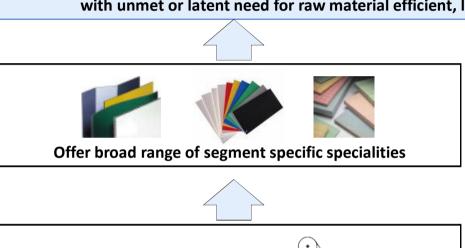




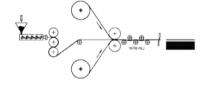
3A Composites – The Business Idea



with unmet or latent need for raw material efficient, low weight, high performance multi-material solutions



Own efficient and reliable manufacturing technologies









Source commodity raw materials



Identify and evaluate

opportunities for segment specific sandwich offering



Design

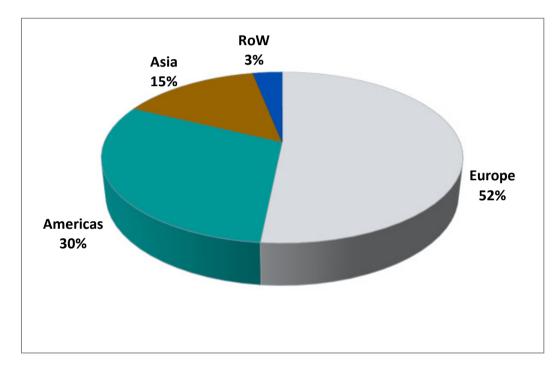
the most effective sandwich configuration



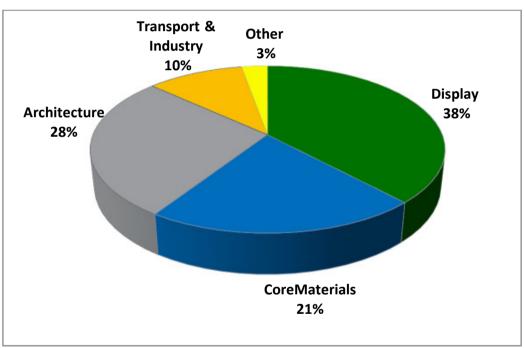
Specify

the most cost efficient raw materials

by Geography



by Market Segment



Products and Applications Core Materials for Sandwich Solutions

Products

Structural Core Materials

- **Plain Sheets**
- **Contour Core**



Brands



KAPEX® **KITKORE**

Materials

Engineering Foams

- Polyvinylchloride (PVC)
- Polyester (PET)
- Polyetherimide (PEI)
- Polystyrene (PS)
- Polyurethane (PUR)

Balsa

- Standard Balsa (SB)
- Premium Balsa (SBC)
- Banova

Segments - Applications

Structural and semi-structural Sandwich applications

> Marine **Motoryachts**

Sailing Yachts

Multihull

Road **Bus & Coach**

Truck

Vans

Highspeed > Rail

Intercity

People Mover

Radome Aerospace

Interior parts

Cabin in GRP* Sandwich Cabin in GRP* Sandwich oof in Alu Sandwich abin in GRP* Sandwich

Cabin in GRP* Sandwich Bodyshell and Interior in Alu Sandwich

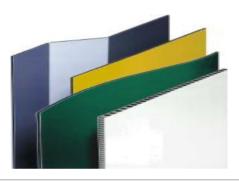
End Applications

Note: *GRP is Glass fiber Reinforced Plastic

Products and Applications Architecture Markets

Products

Aluminum Composite Materials (ACM)



Brands

ALUCOBOND® ALUCOBOND® 2

ALUCORE® base

Applications





Hotel - Westin Times Square, NY

Materials

Skin Material

- > Aluminum 0.3-0.6 mm
- > PVDF & PET Coating
- > Butler Finish
- > Spectra Colors
- > Mill Finish

Core Material

- > Polyethylene (PE)
- > Fire Rated PE (Plus)
- > Non Combustible PE (A2)
- > Aluminum-Honeycomb

Segments - Applications

Market Segments

- > Sport
- > Airport
- > Public Space
- > Retail
- > Hote
- > Hospital
- > Corporate
- > Residential

Applications

- > Facades / Flying Roofs
- > Exterior/ InteriorCladding
- > Corporate Identity Signage



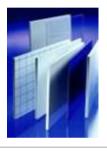


Products and Applications Display Markets

Products

- > Aluminum Composite Materials (ACM)
- > Foamed Sheets
- > Foam Boards





DIBOND' HYLITE' FOREX' SINTRA' KAPA GATOR" FOME-COR®

Brands

Applications THE BRIGHTEST, WHITEST PVC IS NOW THE FASTEST, TOO BETTER SPEC IT QUICK! Digital Printing Substrates hopeoner

Materials

Skin Material

- > Coated Aluminum
- > Paper
- > Polystyrene
- > Coated Paper
- > PVC
- > Self adhesive Films

Core Material

- > Polystyrene (PS)
- > Polyurethane (PUR)
- > Polyethylene (PE)
- > Polypropylene (PP)
- > Aluminum-Honeycomb

Segments - Applications

> Fotomounting

FOAM-X^{NEW}

- > Interior / Exterior Signs
- > Routed Sign Faces
- > POP Displays
- > Exhibit Constructions
- > Screen Printing
- Kiosks / Carts
- > Dimensional Letters
- > Digital Printing
- > Shop Fitting
- > Office Supply



Kapa - Dimensional Sign





Tabletop Display

Sintra Dimensional Sign







New Applications for Balsa Products

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Lightweight panels

Combined with various facings attain a high level of stiffness and can be fitted with printready, decorative or scratch-resistant surface



Interior & Furniture for

Caravan & Recreational vehicles SuperYacht, yacht, cruise & ferry ships Bus & Rail



Bending plywood

Is characterised by ist incredibly small bend radii whilst still offering the lowest weight and maximum panel thickness.



Exhibition & shop fitting Furniture
Architectural components



Structural core material

Retain their unique mechanical properties with the optimal alignment of the different layers of veneers and the integration of other materials.



Structural sandwich for

Bridges

Ski & Snow boards

Vehicles

Wind power plants



COLEVO Road Bridges

- COLEVO is the ideal lightweight composite bridge slab for road bridges or decks with a span of up to 8m
- Up to 85% weight reduction compared to concrete
- Faster and easier installation of prefabricated parts
- Highest durability for lower maintenance cost





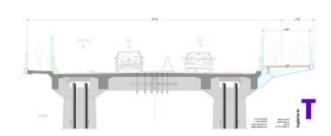
COLEVO Pedestrian Bridges

- COLEVO pedestrian slab bridges can be used for free spans of up to 15m
- COLEVO bridge extensions for pedestrians provide lowest load to existing bridges

The COLEVO Concept

- Sandwich with glass fiber reinforced vinyl-ester facing and FSCTM certified structural balsa core material
- Completely sealed surface on all sides for highest durability
- Industrial production in a clean and closed vacuum-infusion process









Solutions for Mass Transportation (1)



Integrated Sandwich Solutions

- Aluminium Skins,Multifunctional Alu Profiles
- Engineering Foam Core
- -Integrated Floor HeatingSystem



Solutions for Mass Transportation (2)



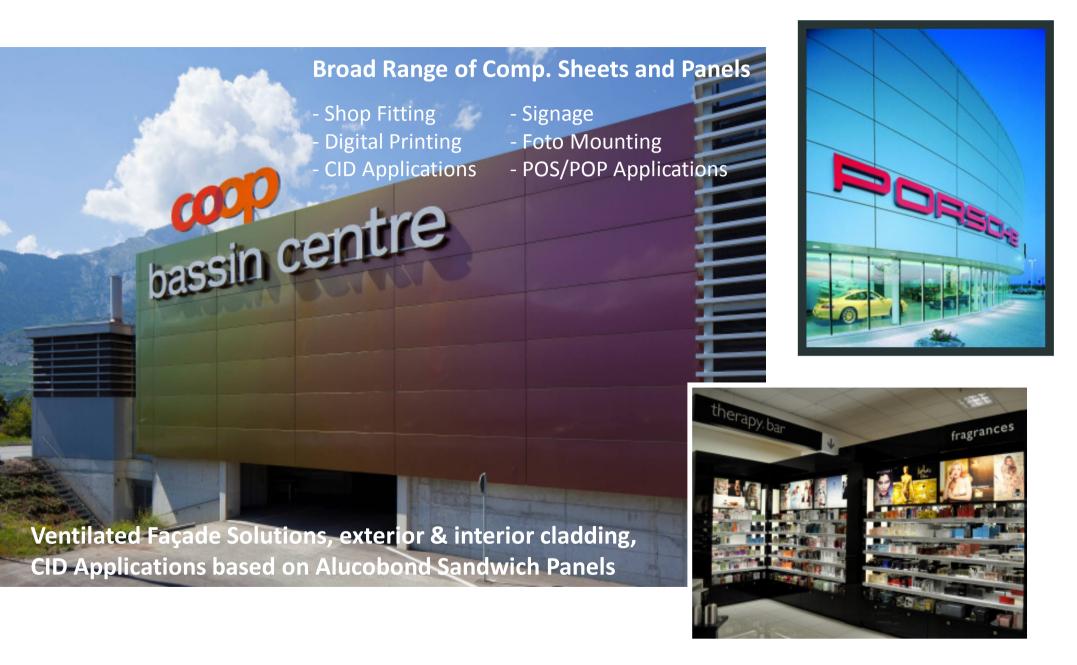




New Factory for Architecture in Changzhou (CN) SCHWEITER TECHNOLOGIES



Solutions for Architecture and Visual Communication (1) SCHWEITER TECHNOLOGIES

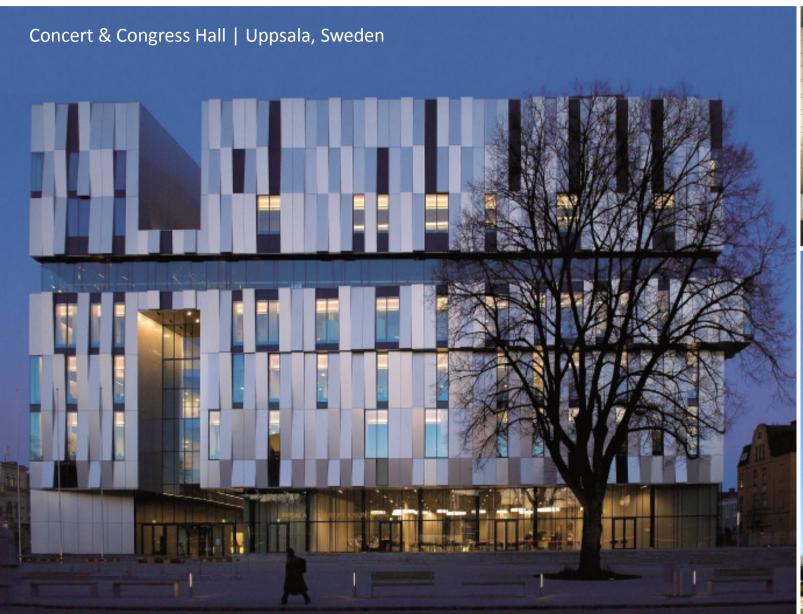


Solutions for Architecture and Visual Communication (2) SCHWEITER TECHNOLOGIES



Successful Projects using Alucobond (1)

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Successful Projects using Alucobond (2)







Successful Projects using Alucobond (3)









33

Key Strategy Changes in Progress

Core Materials / Wind

- Secure leading positions in Balsa
- Strengthen market pos. in China (local "JV")
- Invest in future markets (e.g. Brazil, India)
- Push innovations (low resin absorption, new structural foams, 2nd generation PET)
- Reduce dependency on Wind
- Develop mass transportation

Architecture / Display

- Change from production to radical marketing/ sales orient. (e.g. Architecture centric approach)
- Invest in growth markets in Asia
- Focus on innovation and total solutions (e.g. FR products, decorative fassades)
- Dual branding (high end vs. standard prod.)
- Add complementary products/materials

Increasing Participation in High-Growth Economies

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Assets in North America

(thereof 5532 ha Balsa plantations)

• 696 Employees

- 4 sites
- 338 Employees

Assets In Europe

- Headquarters in Cham, CH
- 6 Sites
- 806 Employees

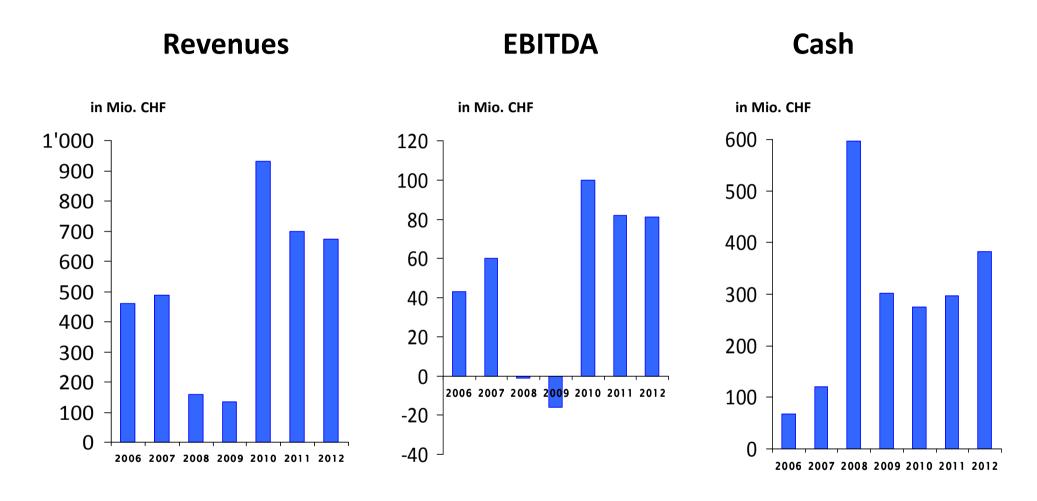


35

- Welcome and Introduction
- Results 2012
- Division Information
- 4 Outlook

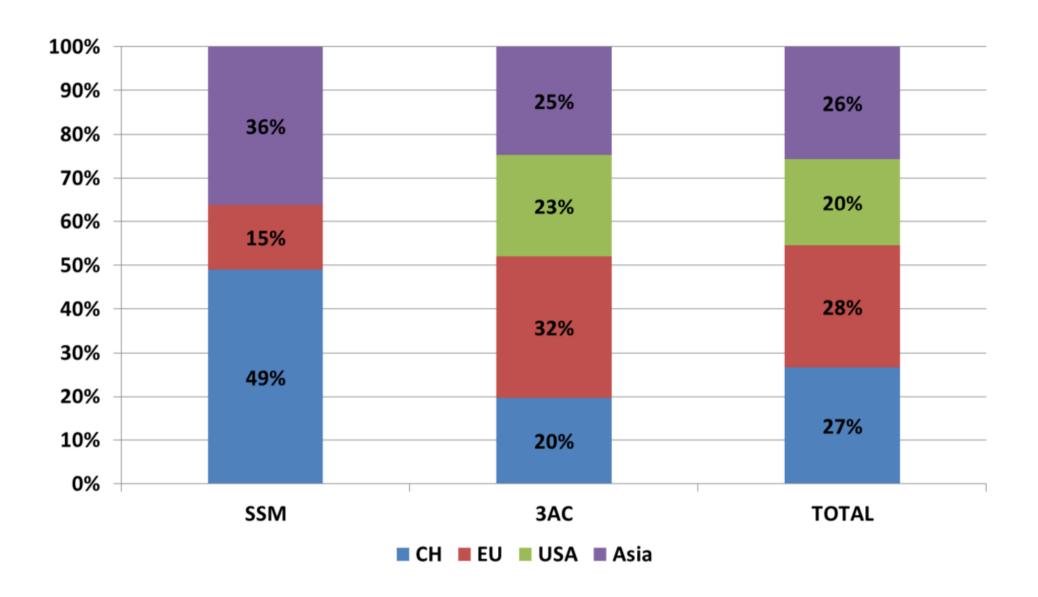


Group Perfomance



2011/2012 restated (Ismeca)

Employees per Region YE 2012 (excl. Ecuador)



SSM Textile Machinery

- Volume increase targeted
- Higher result expected due to positive effects from Giudici acquisition
- Asia remains dominant

3A Composites

- Wind business continues to be weak in China. H2 depended on key accounts orders
- Increased sales in Core Materials outside wind targeted (marine and industrial applications)
- Continued strong performance of Architecture in Asia
- Solid outlook for global Architecture and Display business activities in Europe and US. Architecture in Europe probably reached top of cycle. Positive effects from investments in marketing and sales structures

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