Schweiter Technologies

Half Year Results 2026 – Media & Analyst Webcast

July 24, 2026

Roman Sonderegger Group CEO
Urs Scheidegger Group CFO

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Agenda

Half Year Results 2026 - Media & Analyst Webcast

1 Business Review & Highlights

2 Half Year Results 2026

3 Focus & Outlook H2 2026

4 Questions & Answers

HY 2026 – Profitability improved to 10% EBITDA margin

Higher profitability and net liquidity

450 Mio. CHF Net Sales	45 Mio. CHF EBITDA	13 Mio. CHF Free Operating Cash Flow	45 Mio. CHF Net Liquidity
	10.0% Margin		
vs. PY adj. [1)] -6% (fx-adj.: -2%)	**PY adj.** [1)] 9.4% / **PY** 8.8%	**PY** 21 Mio. CHF	**PY** 44 Mio. CHF

[1)] excluding divested Bus & Rail business

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Improved profitability and organic net sales stabilized

Strategy implementation progressing and showing results

DISPLAY

Flattish sales & stable volumes in Europe and Americas. Highly volatile raw material notations impacting order behaviour of distributors.

Portfolio transformation towards a more sustainable and more attractive offering on track.

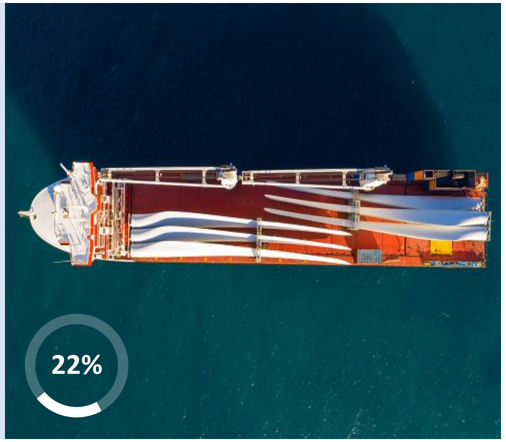
Strong margin improvement achieved with swift pricing adaptations, strong cost focus – procurement and plant efficiency improvements in particular – and footprint optimizations concluded in prior year.

CORE MATERIALS

Lower sales and volumes. Strong demand in wind in Europe more than offset by temporary order delays from North American blade manufacturers and slow non-wind business.

Expanded kitting activities in China support comprehensive offering and differentiation.

Margin increase from better PET price quality and continued strong performance of Balsa wood solutions.



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ARCHITECTURE

Overall higher net sales & volumes.

Continued strong growth in North America. Asia-Pacific sales impacted by war impacts in Middle East and delayed project executions in Southeast Asia, whereas China developed encouraging. Europe on par with prior year.

Margin expansion from strict sales price and cost discipline, driven by Americas & Europe.

TRANSPORT & INDUSTRY

Decline in business size mainly due to the divestment of the Bus & Rail business in prior year. Lower net sales of the continued operations due to persistently subdued market environment.

Innovative solutions generating new project opportunities, but lead-time of projects longer than anticipated.

Slight profitability reduction due to unfavorable effects from the lower capacity utilization.

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x% *% of Net Sales HY 2026*

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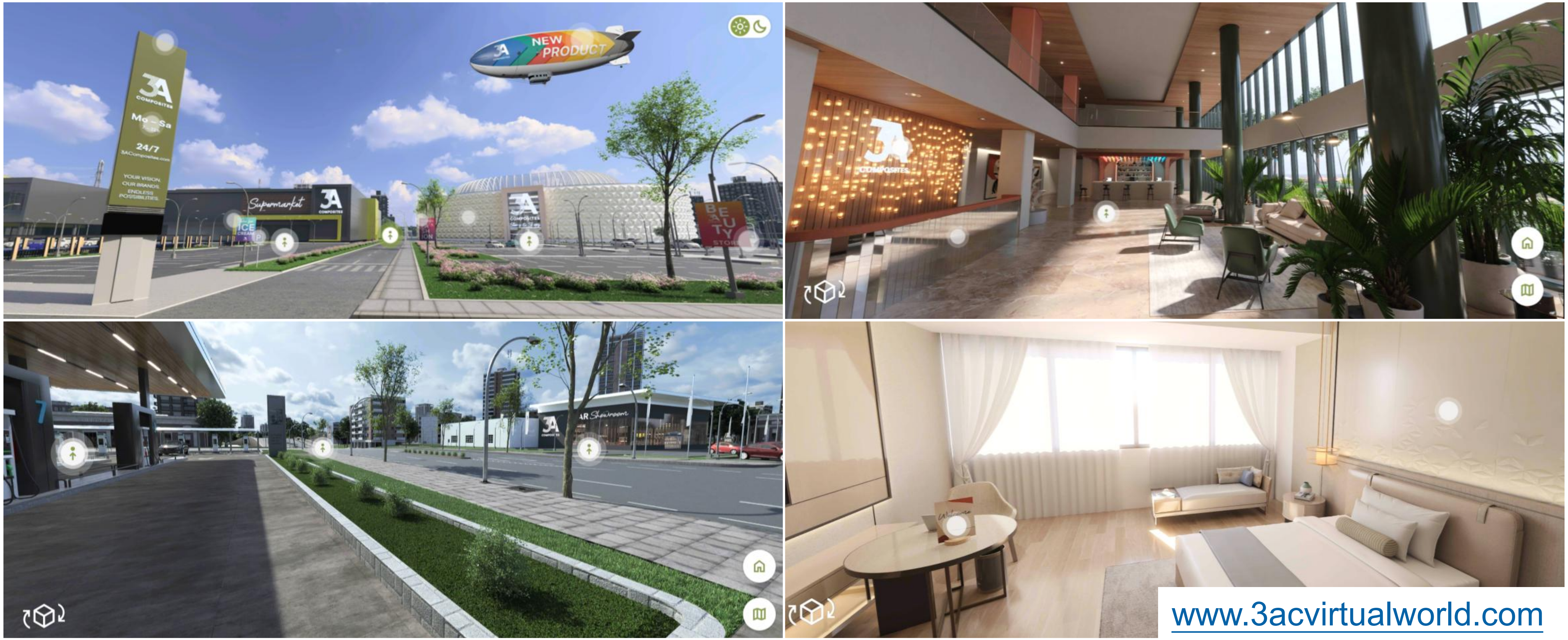
Making life **lighter** and more **colorful**

Tangible applications: – # of visitors & mean residence time doubled again

Virtual World further extended: Supermarket, Shopping Mall, Petrol Station, Car Dealership, Hotel



www.3acvirtualworld.com

ALUCOBOND® contributed to the envelope of the NU Stadium in Miami

The new Stadium is the Home of Inter Miami CF.

Making life **lighter** and more **colorful**

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- The new NU Stadium was opened in April 2026 as the centerpiece of Miami Freedom Park, designed by MANICA architecture.
- Capacity for 26’700 spectators, designed specifically for football with steep, compact stands and proximity to the pitch.
- The ALUCOBOND® façades play a key role in its iconic design.
- The ALUCOBOND® façades are defined by large glazed surfaces framed by elegant white structural elements.
- This creates a sense of openness and allows natural light to penetrate deep into the entrance and hospitality areas.

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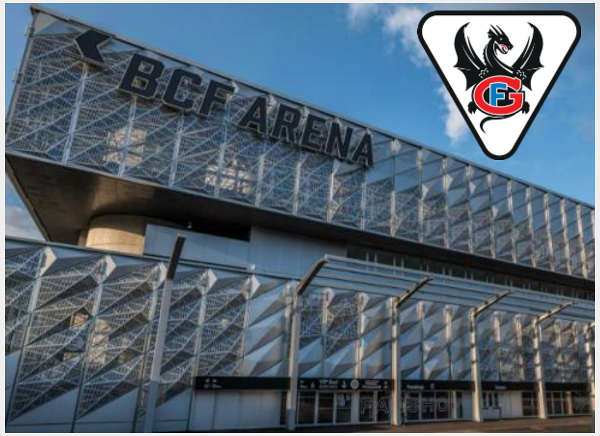
Making life **lighter** and more **colorful**

ALUCOBOND® creates strong identity, also in Switzerland

BCF Arena in Fribourg: Combining demanding architecture, technical innovation and emotional identity



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HC Fribourg-Gottéron celebrated the championship at the BCF Arena in 2026

- Stadium was expanded and modernized recently. Space for 9’370 spectators.
- High-quality building envelope with 5’300 m2 ALUCOBOND® A2 in silver metallic combines functionality and design in an impressive way.
- The ALUCOBOND® façade was designed as the skin of a dragon, directly connecting the building with Fribourg-Gottéron’s identity and emblem.
- ALUCOBOND® enabled the production of lightweight but rigid individual elements, creating a three-dimensional surface reminiscent of overlapping dragon scales.

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Profitability improved by disciplined execution of operational measures

(in CHF million)	HY 2026	HY 2025	+ / -	+/- fx adj.
Net sales	450.3	493.7	-9%	-4%
Net sales adjusted[1]	450.3	481.6	-6%	-2%
EBITDA	45.0	43.4	+4%	+10%
In %	10.0%	8.8%		
EBITDA adjusted[1]	45.0	45.4	-1%	+5%
In %	10.0%	9.4%		
EBIT	25.3	21.7	+16%	+23%
EBIT adjusted[1]	25.3	24.6	+3%	+9%
Net income	16.4	12.8	+28%	
Free operating cash flow	12.6	21.3	-40%	

[1] HY 2025 adjusted: excluding divested bus & rail business

Stabilized Net Sales

- Organic net sales -1.7%
- FX impact of 5% on Net Sales, mainly due to weaker USD vs. CHF

Improved margins

- Margin expansion reflects the continuous improvement on operational excellence measures
- Gross margin increase by 2.7%-points on Net Sales, partly offset by strategic initiatives into sales excellence and digitalization (-2.1%-points)
- Supported by divestment of Bus & Rail business in prior year

Lower cash conversion

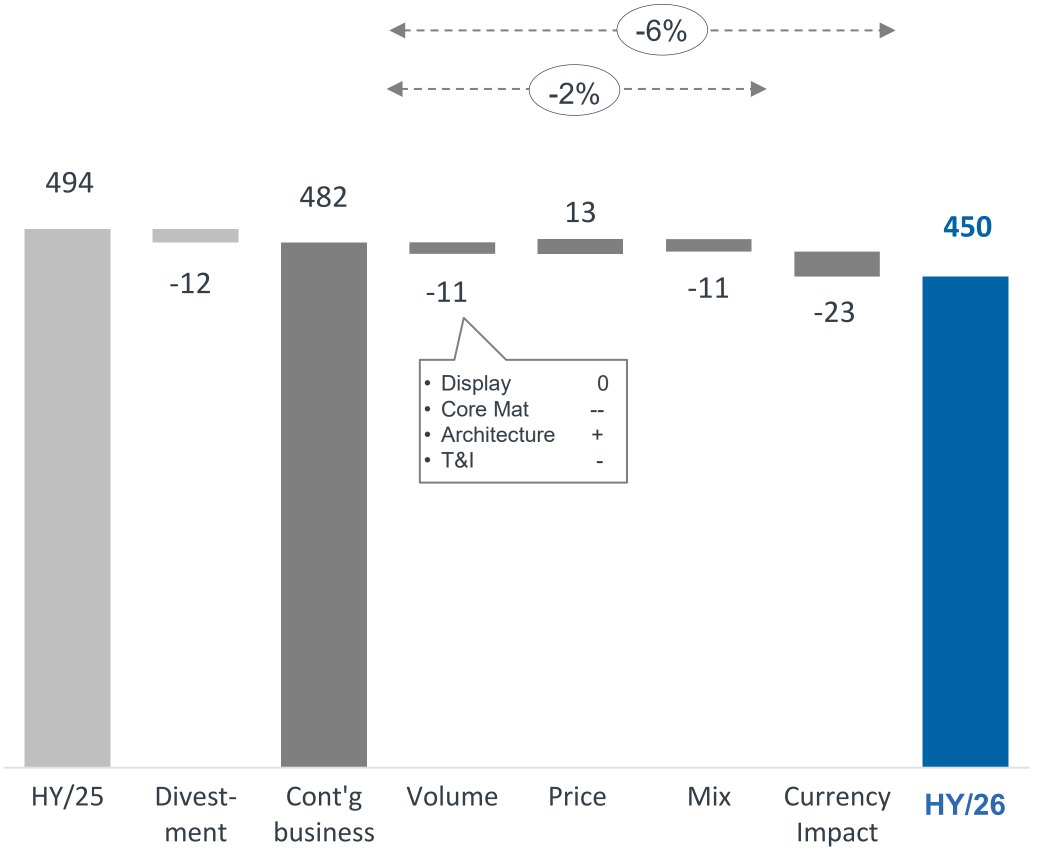
- Mainly due to higher inventory valuations and build-up for stronger H2/26 versus H2/25.

Strong balance sheet

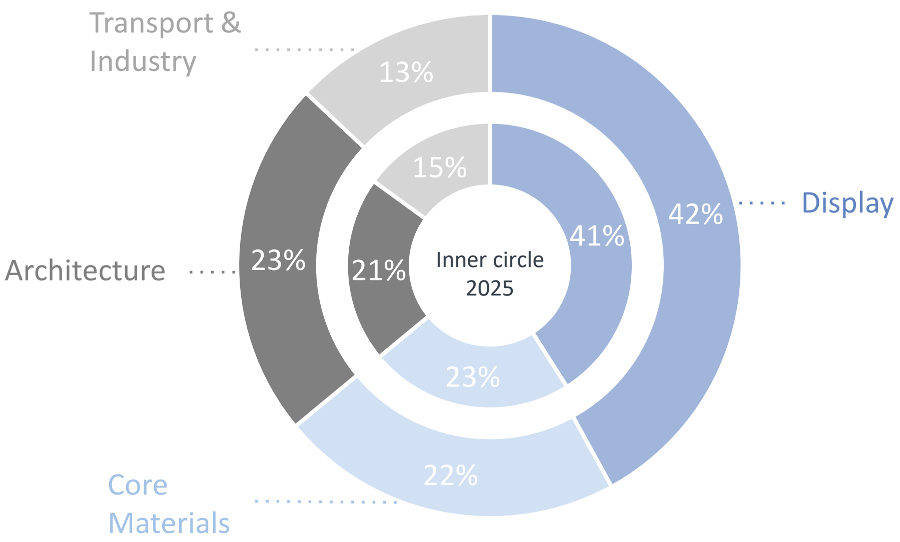
- 67% equity ratio with positive net cash of CHF 45 Mio

Flattish organic sales growth. Assertive price increases following rising raw material notations. Significant currency impact.

Net Sales HY 2025 vs. 2026 (Mio CHF)



Net Sales HY 2025 vs. 2026 by business area (in %)



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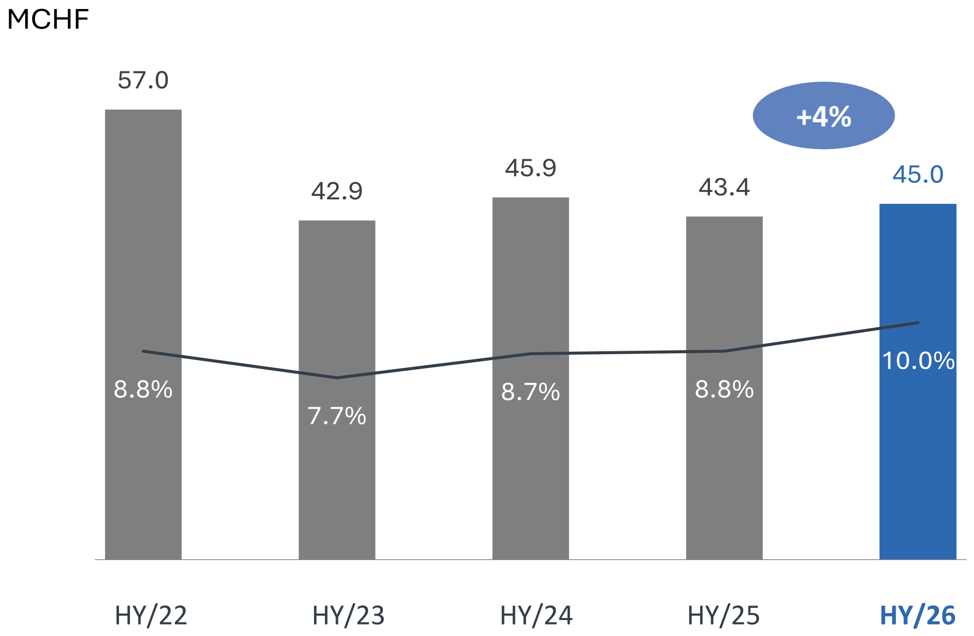
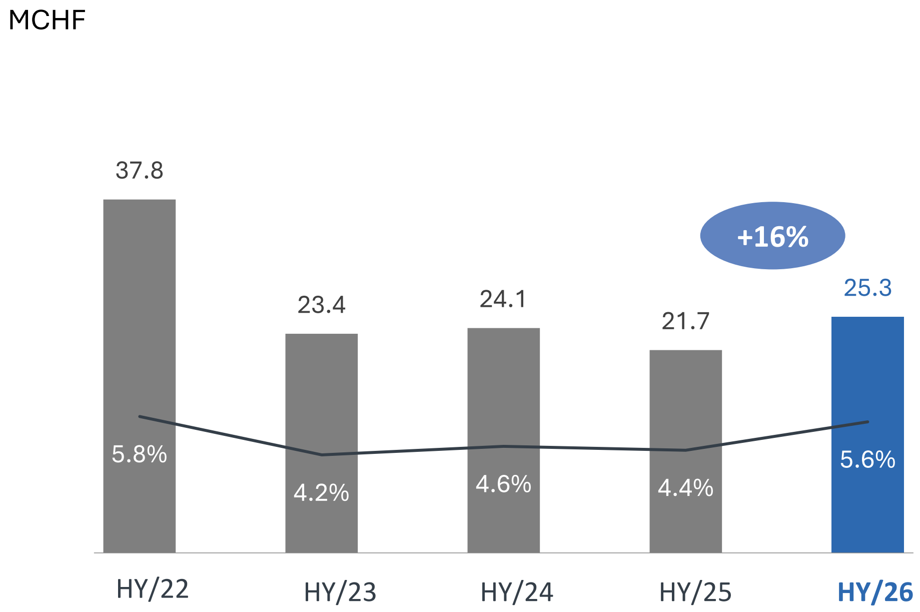
Improved margins – Efforts along entire value chain paying off

EBITDA & Margin

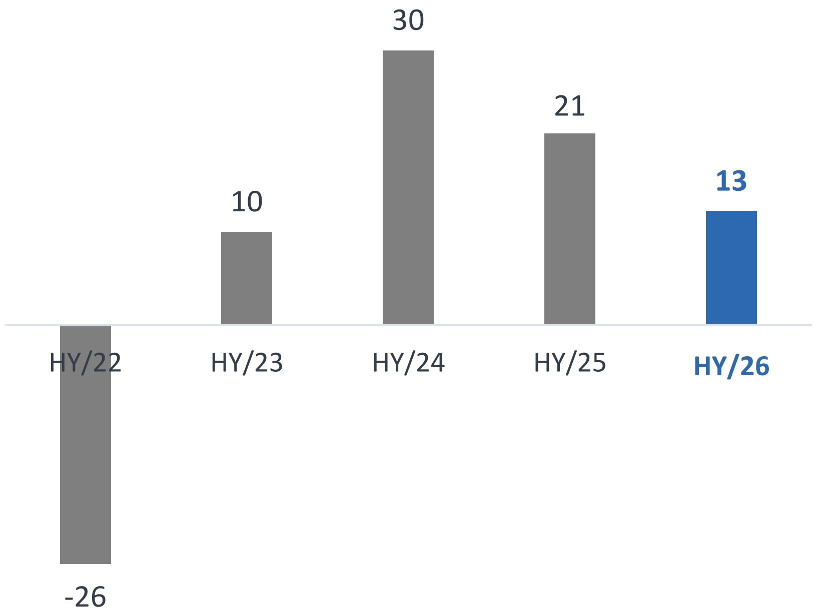


EBIT & Margin

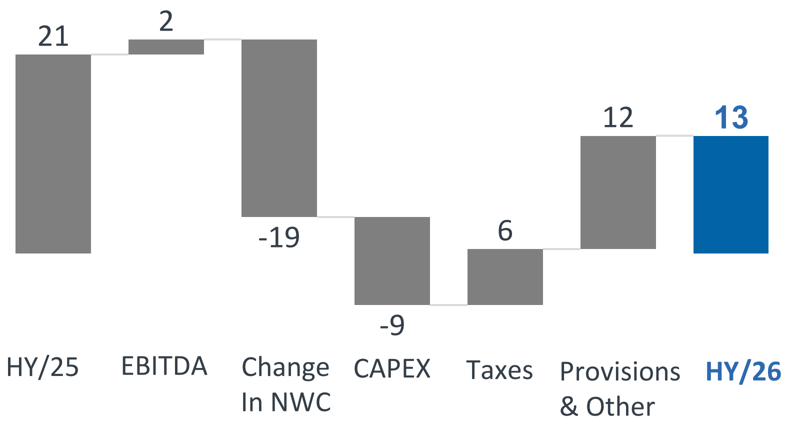


Solid cash-flow impacted by inventory valuations & anticipated higher sales

Free Operating Cash Flow HY 2022–2026
(Mio CHF)



Free Operating Cash Flow HY 2025 vs. 2026
(Mio CHF)



FOCF = Cash Flow from operating activities – Capex + Proceeds from PPE & Biological Asset sales – Lease repayments

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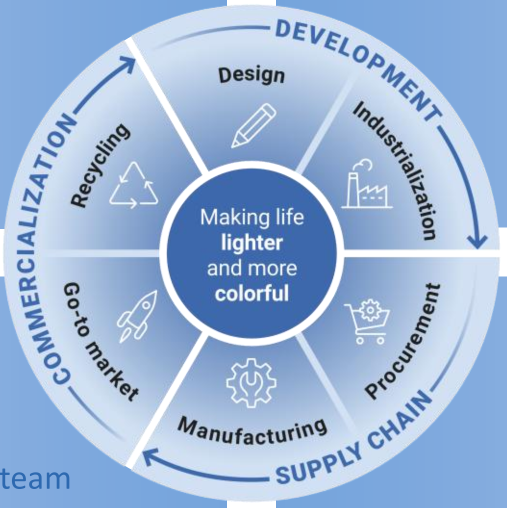
Ambition over the cycle as well as strategic priorities confirmed, consequent implementation to be continued

KEY TRENDS

- Renewable energy
- Weight reduction
- Sustainable materials
- Colorfulness & enhanced functionalities
- Increased mobility

OUR STRATEGIC PRIORITIES

- Focusing on attractive market segments
- Driving portfolio transformation through innovations: sustainable and competitive solution portfolio
- Promoting operational excellence, high agility and efficiency in all parts of the company
- Generating strong cash flow
- Cultivating high performance culture



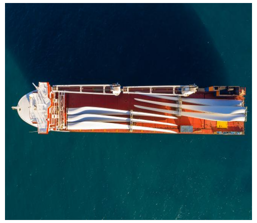
OUR ASSETS

- House of Brands: broadest product & solution portfolio
- Unique material properties & innovation power
- Global customer proximity & access with high performing team
- FSC-certified Balsa forest – "From seed to shaped solutions"
- Diversified with lightweight focus
- M&A competence
- Culture of trust, accountability and performance

OUR AMBITION OVER THE CYCLE

- Net sales growth above market growth
- EBIT margin: 7% to 9%
- Return on Invested Capital: 9% to 11%
- Shareholder friendly dividend policy

Limited visibility across key markets also in the 2nd semester

	**DISPLAY**	• Dependent on consumer sentiment revival & raw material notations • Expected to gain additional market share, especially in Americas
	**CORE MATERIALS**	• Current order intake and increasing number of inquiries indicate a certain upswing in the second semester
	**ARCHITECTURE**	• North America business expected to continue to grow • European & Asian construction market recovery slow but expected to continue
	**INDUSTRY**	• Muted demand likely to persist until year end • New projects with innovative solutions potentially to gain traction

Net sales:
Net sales trend expected to remain overall below the prior-year level

Margin:
Margins expected to exceed the prior-year reference

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Q & A

Making life lighter & more colorful

Financial Calendar

Full Year Results 2026 — February 26, 2027
Marriott Hotel Zurich & Virtual

Annual General Meeting — April 8, 2027
Theater Casino Zug

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